



LIBERTY  
PROPERTY  
TRUST

August 15, 2019

P3 Cost Analysts, Inc.  
620 Green Valley Road, Suite 207  
Greensboro, NC 27408

Dear P3 Cost Analysts:

I would like to express my appreciation for the audit your staff performed on our properties. We have worked with P3 Cost Analysts for over 20 years, and with each audit, additional billing problems are uncovered. I would highly recommend P3 Cost Analysts to those companies concerned with their bottom line. I look forward to working with you again.

Sincerely,

Heather B. Johnson, RPA, FMA, LEED Green Associate  
Director, Property Management